(A Company Limited by Guarantee and Having No Share Capital)

**FINANCIAL STATEMENTS** 

31 DECEMBER 2009

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 DECEMBER 2009

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# Directors and other information

The directors of the Company at the date of this report who have held office since 1 January 2009 are:

| Organisation  | Name                                  | Position                        | Nationality            |
|---|---------------------------------------|---------------------------------|------------------------|
| Actionaid<br>Agenda Participation 2000<br>Kivulini Women's Rights | Rose Mushi<br>Moses Kulaba<br>Maimuna | Chairperson<br>Vice Chairperson | Tanzanian<br>Tanzanian |
| Avenue verteure vegene  | Kanyamala/<br>Jimmy Luhende           | Member                          | Tanzanian              |
| Tanzania Women of Impact<br>Foundation (TAWIF)                    | Fransisca Matay                       | Member                          | Tanzanian              |
| Concern Tanzania Youth Partnership                                | James Davey                           | Member                          | British                |
| Countrywide (YPC)   | Israel llunde                         | Member                          | Tanzanian              |

# Office

Policy Forum Plot 270 Kiko Avenue, Mikocheni B P.O. Box 38486 Dar as Salaam Tanzania

## **Auditors**

Horwath Tanzania Independent Member of Crowe Horwath International P.O. Box 22731 Dar es Salaam Tanzania

## **Bankers**

Barclays Bank Tanzania Limited P.O. Box 5137 Dar es Salaam Tanzania

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2009

The Directors submit their report and the audited financial statements for the year ended 31 December 2009 which have been prepared in accordance with the International Financial Reporting Standards (IFRS).

## **DIRECTORS**

The details of the present Directors are shown on page 2.

#### BACKGROUND

Policy Forum, which commenced operation in July 2003, is a consortium of about 80 civil society organizations in Tanzania engaging with key policy processes. The Board of Directors has delegated the day to day running of the Forum's activities to a management team led by the Policy Forum Coordinator. The Policy Forum obtained registration as a Company Limited by Guarantee not having Share Capital in October 2006. Prior to that HakiElimu, was requested by the then Steering Committee and agreed to act as trustee of the Policy Forum and this role ended on 31 December 2006. With effect from 1 January 2007, Policy Forum has been operating as an independent legal entity.

# MAIN OBJECTIVE

The main objective of Policy Forum is to seek enhanced, transparent and accountable governance and improved quality of life of the Tanzanian people. This includes effective protection of human rights through the strengthened ability of civil society to constructively influence key policy decisions relating to poverty reduction, equity and democratization and other key policy issues.

## FINANCIAL AND LEGAL STATUS

Policy Forum's funding is derived from voluntary member contributions, grants and donations from local or international donors, contributions from committed individuals and bank interest. During the year ended 31 December 2009, the Policy Forum received contributions from its members and partly from collaborative partnerships with like-minded organizations which sometimes made financial or in-kind contributions.

The use of these funds for the year ended 31 December 2009 and the state of funding on that date is shown in the Statement of Income and Expenditure and Balance Sheet on pages 8 and 9.

#### ADMINISTRATION POLICIES AND FINANCIAL REGULATIONS

Policy Forum has established formal Administration Policies and Financial Regulations. These documents provide a solid basis for strengthened accountability and high standards within the Organisation.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2009 (Continued)

#### **FUNDING AND EXPENDITURE**

Policy Forum prepares a multi-year strategy and budget. This budget was funded by Hivos (Netherlands), CIDA (Canada), Google.org (US), Swiss Agency for Development and Cooperation (SDC) and contributions from partners International Budget Partnership (IBP) and Revenue Watch Institute (RWI), Tax Justice Network Africa (TJN-A) and PF members. Funds unused at the year-end are carried forward for use in approved programs during the subsequent year.

Expenditure is managed in accordance with approved budgets, with Policy Forum member organizations largely responsible for the implementation of program activities.

## **ORGANISATION RESULTS**

|                      | 2009<br>(Tzs. 000) | 2008<br>(Tzs. 000) |
|----------------------|--------------------|--------------------|
| Grant Revenue        | 740,178            | 586,903            |
| Surplus for the year | 2,598              | 11,219             |

## **AUDITORS**

The 2009 Annual General Meeting (AGM) appointed Horwath Tanzania as the auditors for Policy Forum for the period ended 31 December 2009. A resolution to appoint auditors of the Forum for the year ending 31 December 2010 will be proposed at the 2010 AGM.

BY ORDER OF THE BOARD

CHAIRPERSON

COORDINATOR

DATE: 07.66.2010

DATE: 1/06/2010

#### STATEMENTS OF DIRECTORS RESPONSIBILITIES

The Directors are required by the Tanzania Companies Act 2002, to maintain adequate accounting records and are responsible for the content and integrity of the financial statements and related financial information included in this report. It is their responsibility to ensure that the financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with International Financial Reporting Standards. The external auditors are engaged to express an independent opinion on the financial statements.

The financial statements are prepared in accordance with International Financial Reporting Standards and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibility within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's budget for the year to 31 December 2010 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

The auditors are responsible for independently reviewing and reporting on the company's financial statements. The financial statements have been examined by the company's auditors and their report is presented on page 6 - 7.

The financial statements set out on pages 8 to 18, which have been prepared on the going concern basis, were approved by the directors on the date of this statement on its behalf by:

**CHAIRPERSON** 

COORDINATOR

DATE: 07.06.2010

DATE: 1/06/2010



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Certified Public Accountants in Public Practice
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#### REPORT OF THE INDEPENDENT AUDITORS

#### TO THE MEMBERS OF POLICY FORUM

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

We have audited the accompanying financial statements of Policy Forum which comprise the balance sheet as at 31 December 2009, the income statement, statement of changes in funds and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes. These are set out on pages 8 to 18.

## Directors' responsibility for the financial statements

As described in page 5, the Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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# REPORT OF THE INDEPENDENT AUDITORS

TO THE MEMBERS OF POLICY FORUM (Continued from page 6)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of affairs of the Company as at 31 December 2009 and of its surplus and cash flows for the year then ended in accordance with the International Financial Reporting Standards.

Report on Other Legal and Regulatory Requirements

This report, including the opinion, has been prepared for, and only for, the company's members as a body in accordance with Tanzanian Companies Act 2002.

Horwaih Tanzania

Signed by Christopher Msuya

Date: 10 June 2010

POLICY FORUM

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2009

|   | Notes            | 2009<br>(Tzs.000)                                  | 2008<br>(Tzs.000)                                  |
|---|------------------|--|--|
| Revenue   |                  |  |  |
| Revenue grants Other revenue Allocation to deferred grants Capital grant released during the year | 2<br>3<br>9<br>4 | 937,580<br>2,598<br>(214,211)<br>14,211<br>740,178 | 604,371<br>17,425<br>(45,306)<br>10,413<br>586,903 |
| Expenditure   | 5                | (737,580)  | (575,684)  |
| Surplus for the year  | 6                | 2,598  | 11,219   |

# **BALANCE SHEET AS AT 31 DECEMBER 2009**

|   | Notes          | 2009<br>(Tzs.000)            | 2008<br>(Tzs.000)                        |  |  |
|---|----------------|------------------------------|--|--|--|
| ASSETS  |                | 15.                          |  |  |  |
| Non – Current assets<br>Plant and equipment                                 | 7              | 22,265                       | 31,485                                   |  |  |
| Current assets Receivables Cash and cash equivalents                        | 8              | 25,065<br>301,202<br>326,267 | 19,320<br><u>57,548</u><br><u>76,868</u> |  |  |
| Total assets  |                | 348,532                      | 108,353                                  |  |  |
| EQUITY AND LIABILITIES  |                |                              |  |  |  |
| Accumulated funds and capital grants Accumulated funds Organisations' funds |                | 2,598<br>2,598               |  |  |  |
| Non – Current liabilities<br>Capital grants                                 | 4              | 22,265                       | 31,485                                   |  |  |
| Current liabilities Deferred grants Payables                                | 9<br>10        | 259,516<br>64,153<br>323,669 | 45,306<br>31,562<br>76,868               |  |  |
| Total equity and liabilities  |                | 348,532                      | 108,353                                  |  |  |
| Approved by the Board of Directors at a me                                  | eting held on: |                              | <del>ма</del> зияна постава (            |  |  |

CHAIRPERSON

DATE: 07.06.2010

COORDINATOR

DATE:

1/06/2010

Notes on pages 12 to 18 form part of these financial statements. Auditors' report – pages 6-7 Page 9

# STATEMENT OF CHANGES IN ACCUMULATED FUNDS AND CAPITAL GRANTS

|   | Accumulated<br>Funds<br>Tzs.000 | Capital<br>Grants<br>Tzs.000 | Total<br>Tzs.000                      |
|---|---------------------------------|------------------------------|---------------------------------------|
| YEAR ENDED 31 DECEMBER 2008                                 |                                 |                              |                                       |
| At 1 January<br>Receipt<br>Released<br>Surplus for the year | (11,219)<br>-<br>-<br>11,219    | 13,062<br>28,836<br>(10,413) | 1,843<br>28,836<br>(10,413)<br>11,219 |
| At 31 December  |                                 | 31,485                       | 31,485                                |
| YEAR ENDED 31 DECEMBER 2009                                 |                                 |                              |                                       |
| At 1 January<br>Receipt                                     | <del>-</del>                    | 31,485                       | 31,485                                |
| Released<br>Surplus for the year                            | 2,598                           | 4,991<br>(14,211)            | 4,991<br>(11,613)                     |
| At 31 December  | 2,598                           | 22,265                       | 24,863                                |

# STATEMENT OF CASHFLOW FOR THE YEAR ENDED 31 DECEMBER 2009

|  | 2009<br>(Tzs.000) | 2008<br>(Tzs.000) |
|--|-------------------|-------------------|
| CASHFLOW FROM OPERATING ACTIVITIES               |                   |                   |
| Surplus for the year                             | 2,598             | 11,219            |
| Adjustment for: Depreciation                     | 14,211            | 10,413            |
| Deferred grants released Capital grants released | (14,211)          | (10,413)          |
|  | 2,598             | 11,219            |
| Working Capital Changes                          |                   |                   |
| Increase in receivables                          | (5,745)           | (19,320)          |
| Increase in deferred grants                      | 214,210           | 45,306            |
| Increase in payables                             | 32,591            | 16,345            |
| Cash generated from operations                   | 243,654           | 53,550            |
| CASH FLOW FROM INVESTING ACTIVITIES              |                   |                   |
| Acquisition of plant and equipment               | (4,991)           | (28,836)          |
| NET CASH USED IN INVESTING ACTIVITIES            | (4,991)           | (28,836)          |
| CASH FLOW FROM FINANCING ACTIVITIES              |                   |                   |
| Capital grant                                    | 4,991             | 28,836            |
| NET CASH USED IN FINANCING ACTIVITIES            | 4,991             | 28,836            |
| NET CHANGES IN CASH AND CASH EQUIVALENTS         | 243,654           | 53,550            |
| Opening cash and cash equivalents                | 57,548            | 3,998             |
| Closing cash and cash equivalents                | 301,202           | 57,548            |

Notes on pages 12 to 18 form part of these financial statements. Auditors' report – pages 6-7

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

#### 1. PRINCIPAL ACCOUNTING POLICIES

## a) Accounting Convention

The financial statements are prepared in accordance with the historical cost convention, and are in compliance with International Financial Reporting Standards (IFRS).

# b) Revenue recognition

Revenue grants are included in the income statement in the year they are received. Capital grants are released to the income statement based on the life of the assets acquired by such grants. Grant revenue received but not yet expended in accordance with programmed activities are carried forward as Deferred grant revenue. Income from other sources is recognized when received, and is set aside to contribute towards long term sustainability of Policy forum except for income from interest, whose use is in accordance with the donor contracts.

# c) Plant and equipment

Plant and equipment are stated at historical cost with subsequent additions at cost less depreciation. Depreciation is provided so as to allocate the cost of assets on a straight-line basis over the expected useful lives of the assets concerned. The principal annual rates used for this purpose are:

| Computers                  | 33.3% |
|----------------------------|-------|
| Furniture and fittings     | 12.5% |
| Other equipments and tools | 25.0% |

## d) impairment of assets

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized whenever the asset's carrying amount exceeds its recoverable amount, and an impairment gain is recognized when the carrying amount is below the recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

#### e) Membership contributions

Membership contributions are accounted for on the basis of the year in which they are received.

# f) Employee entitlements

Employee entitlements to annual leave are recognized when they accrue to employees. A provision is made for the estimated liability for the entitlements as a result of services rendered by employees up to the balance sheet date.

## g) Cash and cash equivalents

For the purposes of cash flow statement, cash and cash equivalents comprise cash in hand and at bank.

#### h) Comparatives

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year.

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# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

# 2. GRANT REVENUE

Grants received during the year were from the donors/sources below: -

|    |                              | 2009<br>(Tzs. 000) | 2008<br>(Tzs. 000) |
|----|------------------------------|--------------------|--------------------|
|    | Members contributions        |                    |                    |
|    | ActionAid                    | -                  | 440                |
|    | Concern Tanzania             | 2,000              | 2,000              |
|    | Ms Tanzania                  | -                  | 7,000              |
|    | HakiElimu                    | 3,000              |                    |
|    |                              | 5,000              | 9,440              |
|    | Donors/Partners              |                    |                    |
|    | Hivos                        | 132,680            | 135,030            |
|    | CIDA                         | 115,218            | 120,235            |
|    | Embassy of Finland           | -                  | 83,250             |
|    | Google.org                   | 224,400            | 204,000            |
|    | IDASA                        | -                  | 20,153             |
|    | Revenue watch                | 50,110             | 61,099             |
|    | Swiss Agency for Development |                    |                    |
|    | and Cooperation – (SDC)      | 276,000            | -                  |
|    | International Budget Project | 92,360             | -                  |
|    | Tax Justice Network          | 19,803             | -                  |
|    | Foundation for Civil Society | 27,000             |                    |
|    |                              | 937,571            | 623,767            |
|    | Allocation to capital grants | (4,991)            | <u>(28,836)</u>    |
|    |                              | 937,580            | 604,371            |
| 3. | OTHER REVENUES               |                    |                    |
|    | Foreign exchange difference  | 1,873              | 13,902             |
|    | Unpresented cheques          | -                  | 1,570              |
|    | Others                       | 725                | 1,840              |
|    | Prior year adjustments       |                    | 113                |
|    |                              | 2,598              | 17,425             |
| 4. | CAPITAL GRANTS               |                    |                    |
|    | Opening Balance              | 31,485             | 13,062             |
|    | Received during the year     | 4,991              | 28,836             |
|    | Released to income statement | (14,211)           | (10,413)           |
|    | Balance                      | 22,265             | 31,485             |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

|    |                             | 2009<br>(Tzs. 000) | 2008<br>(Tzs. 000) |
|----|-----------------------------|--------------------|--------------------|
| 5. | EXPENDITURE                 |                    |                    |
|    | Policy Analysis             | 42,901             | 57,732             |
|    | Secretariat expenses        | 97,280             | 101,495            |
|    | Communication               | 328,391            | 173,696            |
|    | Enhancing capability of CSO | 77,294             | 56,322             |
|    | Strategic policy engagement | 79,483             | 84,787             |
|    | Running costs               | 54,345             | 58,075             |
|    | Institutional governance    | 43,675             | 33,164             |
|    | Depreciation                | 14,211             | 10,413             |
|    |                             | 737,580            | 575,684            |

Included in the costs for the year are publications and related material procured for dissemination to civil society. All such amounts are charged in full to the income statement as in the opinion of the directors such materials have no realisable value. The stock value of materials pending dissemination and distribution as at 31 December 2009 amounted to TZS.18,938,220

## 6. SURPLUS FOR THE YEAR

| 4,228  | 3,414   |
|--------|---------|
| 97,280 | 101,495 |
| 14,211 | 10,413  |
|        | 97,280  |

## 7. PLANT AND EQUIPMENT

| LANT AND EQUIPMENT  | Computer and equipments | d Other<br>equipments | Furniture<br>and fittings | Total     |
|---------------------|-------------------------|-----------------------|---------------------------|-----------|
|                     | (Tzs.000)               | (Tzs.000)             | (Tzs.000)                 | (Tzs.000) |
| Cost                |                         |                       |                           |           |
| At 1 January        | 30,902                  | 22,494                | 8,673                     | 62,069    |
| Additions           | 3,232                   | 1,759                 | -                         | 4,991     |
| At 31 December      | 34,134                  | 24,253                | 8,673                     | 67,060    |
| Depreciation        |                         |                       |                           |           |
| At 1 January        | 12,423                  | 15,439                | 2,722                     | 30,584    |
| Charge for the year | 9,100                   | 4,027                 | 1,084                     | 14,211    |
| At 31 December      | 21,523                  | 19,466                | 3,806                     | 44,795    |
| Net book value      |                         |                       |                           |           |
| At 31 December 2009 | 12,611                  | 4,787                 | 4,867                     | 22,265    |
| At 31 December 2008 | 18,479                  | 7,055                 | 5,951                     | 31,485    |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

| 0    | RECEIVABLES  | 2009<br>(Tzs. 000)                         | 2008<br>(Tzs. 000)                   |
|------|--|--|--------------------------------------|
| ο. Ι | Prepayment and other receivables   | 25,065<br>25,065                           | <u>19,320</u><br>19,320              |
| 9.   | DEFERRED GRANTS  |  |                                      |
| •    | At 1 January Allocation to deferred grants   | 45,306<br><u>214,211</u><br><u>259,516</u> | -<br><u>45,306</u><br>45,30 <u>6</u> |
| 10.  | PAYABLES<br>Accruals   | 64,153                                     | 31,562                               |
|      |  |  |                                      |
| 11.  | RELATED PARTY TRANSACTIONS  Policy Forum policies do not allow procurement from Members or staff. The remuneration paid to key manacontractual terms was:  Key management personnel remuneration |  |                                      |
|      | ·  |  |                                      |
| 12.  | FUNDS RECONCILIATION   | 2009<br>(Tzs. 000)                         | 2008<br>(Tzs. 000)                   |
|      | Balance as at 1 January ADD:   | 57,548                                     | 3,998                                |
|      | Funds received from Google Foundation  | 224,400                                    | 204,000                              |
|      | Funds received from HIVOS  | 132,680                                    | 135,030                              |
|      | Funds received from CIDA   | 115,218                                    | 120,235                              |
|      | Funds received from Embassy of Finland   | -  | 83,250                               |
|      | Funds received from Revenue watch  | 50,110                                     | 61,099                               |
|      | Funds received from IDASA  | _  | 20,153                               |
|      | Funds received from MS Tanzania  | _  | 7,000                                |
|      | Funds received from Concern Tanzania   | 2,000                                      | 2,000                                |
|      | Funds received from Action Aid   | -  | 440                                  |
|      | Funds received from International Budget Project   | 92,360                                     | -                                    |
|      | Funds received from SDC  | 276,000                                    | -                                    |
|      | Funds received from Tax Justice Network  | 19,803                                     | -                                    |
|      | Funds received from HakiElimu  | 3,000                                      | =                                    |
|      | Funds received from Foundation for civil societies   | 27,000                                     | -                                    |
|      | Other revenues   | 2,598                                      | 17,425                               |
|      | Funds available during the year LESS:  | 1,002,717                                  | 654,630                              |
|      | Actual expenditure   | 737,580                                    | 575,684                              |
|      | Acquisition of Plant and equipments  | 4,991                                      | 28,836                               |
|      | Depreciation   | (14,211)                                   | (10,413)                             |
|      | Movement in payables   | (32,591)                                   | (16,345)                             |
|      | Movement in receivables  | 5,746                                      |                                      |
|      | Rent prepaid   | -  | 19,320                               |
|      | Balance as at 31 December  | 301,202                                    | 57,548                               |
|      | Made up as follows: -<br>Cash at bank  | 301,202                                    | 57,548                               |
|      | Cush of Dutik  | 301,202                                    | 57,548                               |
|      |  | <u> </u>                                   | manage State State Trade             |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

## 13. TAXATION

In the opinion of the Directors, Policy Forum enjoys exemption from all taxes levied by the Government. Consequently no provision for taxes has been made in these financial statements. The Board of Directors is processing registration of the organisation and formal exemption from the relevant authorities.

#### 14. REGISTRATION

The company is incorporated in Tanzania under the Companies Act, 2002 as a company limited by guarantee and not having share capital

#### 15. CONTINGENT LIABILITIES

The Directors are of the opinion that there are no contingent liabilities at the year-end.

#### 16. FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks, including currency risk. The Company's overall risk management programme focuses on the identification and management of risks and seeks to minimise potential adverse effects on its financial performance. The disclosures below summarise the way the Company manages key risks:

#### Currency risk:

Foreign currency risk arises when future transactions or recognised assets and liabilities are denominated in a currency that is not the entity's functional currency. The Company transacts partly in United States Dollar and its assets and liabilities are denominated in the Tanzanian Shillings. The foreign exchange exposures are reviewed and controlled by management on a regular and frequent basis

# POLICY FORUM NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

| 17. BUDGET AND ACTUAL EXPENDITURE COMPARISON Account description Budget |          | Actual   | Actual/Bud<br>get |
|---|----------|----------|-------------------|
|   | Tzs '000 | Tzs '000 | %                 |
| 1. Policy Analysis  |          |          |                   |
| 1.1 Analytical think pieces   | 9,000    | 8,413    | 93                |
| 1.2 Analytical support to civil society                                 | 2,000    | 2,000    | 100               |
| policy engagement   |          |          |                   |
| 1.3 Proactive Participation in the budget                               | 6,000    | 7,085    | 118               |
| Process   |          |          |                   |
| 1.5 Government study  | 79,300   | 4,700    | 6                 |
| 1.6 Programme staff   | 49,007   | 20,702   | 42                |
| 3   | 145,307  | 42,900   | 30                |
| 2. Communication and public   |          |          |                   |
| engagement ·  |          |          |                   |
| 2.1 Policy Forum Website and branding                                   | 2,000    | 2,621    | 131               |
| 2.2 Evaluation of policy forum publications                             | 2,000    | 2,000    | 100               |
| 2.3 Popularisation of policy  | 248,000  | 111,853  | 45                |
| 2.4 Monthly breakfast debates   | 11,000   | 10,479   | 95                |
| 2.5 Communication to members  | 3,720    | 3,595    | 97                |
| 2.6 Monthly meetings  | 3,000    | 137      | 5                 |
| 2.7 Strategic use of media  | 162,000  | 153,907  | 95                |
| 2.8 Programme staff   | 49,007   | 43,799   | 89                |
| <u> </u>  | 480,727  | 328,391  | 68                |
| 3. Enhanced capability of CSOs to influence                             |          |          |                   |
| policy processes  |          |          |                   |
| 3.1 Non Dsm to effectively participate in 4                             |          |          |                   |
| monthly meetings  | 16,875   | 20,516   | 122               |
| 3.2 Implementation of social Accountability                             |          |          |                   |
| Monitoring  | 25,270   | 23,236   | 92                |
| 3.4 Manager   | 31,837   | 33,543   | 105               |
| •   | 73,982   | 77,295   | 104               |
| 4. Strategic policy engagement  |          |          |                   |
| 4.1 Selective policy engagement   | 21,000   | 69,894   | 333               |
| 4.2 Strategic collaboration with others                                 | 2,000    | 2,270    | 114               |
| 4.3 Local and international networkings                                 | 6,000    | 7,319    | 122               |
|   | 29,000   | 79,483   | 274               |
| 5. Institutional governance, planning,                                  |          |          |                   |
| monitoring and evaluation.  |          |          |                   |
| 5.1 Internal planning, Annual strategic                                 |          |          |                   |
| meeting SC retreat  | 32,500   | 30,769   | 95                |
| 5.2 Annual report   | 19,500   | 90       | 0.5               |
| 5.3 Organisational development, staff training                          | 13,770   | 2,593    | 19                |
| 5.4 Indepent financial audit  | 3,250    | 5,073    | 156               |
| 5.5 Evaluation  | 7,800    | 5,150    | 66                |
|   | 76,820   | 43,675   | 57                |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2009

# 17. BUDGET AND ACTUAL EXPENDITURE COMPARISON - CONTINUATION

| Account description                       | Budget    | Actual   | Actual/Bud<br>get |
|---|-----------|----------|-------------------|
|   | Tzs '000  | Tzs '000 | %                 |
| 1. Secretariat and administration costs   |           |          |                   |
| 1.1 Coordinator                           | 45,501    | 45,820   | 101               |
| 1.3 Finance and administration            | 22,950    | 22,117   | 96                |
| 1.4 Driver                                | 11,135    | 448      | 4                 |
| 1.5 Office assistant                      | 11,135    | 11,461   | 103               |
|   | 90,721    | 79,846   | 88                |
| 2.0 Assets                                |           |          |                   |
| 2.1.0 Office vehicle                      | 80,000    | 23,754   | 30                |
| 2.2.1 Laptops and spareparts and backups. | 2,450     | 2,534    | 103               |
| 2.2.2 Telephone exchanger router and four | 1,300     | 1,300    | 100               |
| telephone extensions                      |           |          |                   |
| 2.2.3 Fax machine                         | 910       | 910      | 100               |
| 2.2.4 IT support                          | 2,400     | 3,860    | 161               |
| 2.2.5 Computer software/upgrades          | 850       | 147      | 17                |
| 2.2.6 Binder                              | 600       | _        |                   |
| 2.2.7 Trolley                             | 200       | 100      | 50                |
| Grand total                               | 88,710    | 32,605   | 37                |
| 3.0 Running cost                          |           |          |                   |
| 3.1 Office rent                           | 15,600    | 14,347   | 92                |
| 3.2 Office repairs equipments             | 4,250     | 5,615    | 132               |
| 3.3 Electricity, water and utility        | 6,800     | 3,825    | 56                |
| 3.4 Communication, telephone,fax,email    | 13,360    | 11,492   | 86                |
| 3.5 Security, cleaning services           | 9,300     | 7,980    | 86                |
| 3.6 Stationery and supplies               | 5,000     | 5,934    | 119               |
| 3.7 Bank, legal fees and charges          | 6,000     | 569      | 9                 |
| 3.8 Transport                             | 12,000    | 4,584    | 38                |
|   | 72,310    | 54,346   | 75                |
| Unanticipated contingency                 | 42,303    | 13,573   | 32                |
| Depreciation                              | -         | 14,211   | -                 |
| 1   | 1,099,880 | 766,325  | 70                |

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